The meeting was called to order at 4:00PM by Dean Christopher Celenza. In addition to Dean Celenza, voting members in attendance were Faculty Senators N. Peter Armitage, Jane Bennett, Richard Brown, Shane Butler, Claude Guillemerd, Clara Han, Yingyao Hu, John Kim, Sarah O’Byrne, Nadia Nurhussein, David Savitt, Sabine Stanley, Lisa Siraganian, and Lester Spence; and student representatives Mehak Ali and Conor Bean. Non-voting members in attendance were Deans Christopher Cannon, Mary Favret, Bertrand Garcia-Moreno, Kofi Ofori, Erin Rowe, and Bess Vincent. Faculty Senator Christopher Lebron was absent.

1. Dean Celenza welcomed and introduced members. He discussed his vision of how the Shared Governance Council could strengthen the collaboration between faculty, students, and administration.

2. Dean Favret discussed the charge for the **Subcommittee on Centers, Programs, and Institutes** that will advise the dean on policies governing the various centers, programs, and institutes within KSAS. The subcommittee will work to develop mechanisms to facilitate the creation and regular review of these entities to ensure that each has a viable structure, clear goals, and healthy faculty involvement. The subcommittee will consult on requests for the formation of new programs or centers and for the closure of existing programs and centers.

3. Dean Favret discussed the charge for the **Subcommittee on Graduate and Postdoctoral Affairs** which will advise the dean on academic policy concerning graduate programs in KSAS, including the creation of new degrees, and on policies regarding the experience of postdoctoral fellows. The subcommittee will consult as well on matters of mentoring, funding, climate, and student affairs for our graduate programs. In the first two years of its formation, the subcommittee will focus especially on the future of the PhD and how best it can serve the needs of students and of twenty-first century society. Councillors suggested that this subcommittee also include a KSAS member of the Homewood Academic Council to provide insights and help to facilitate communication between the councils. Councillors discussed the distinction between academic and non-academic jobs, emphasizing that this distinction is not as salient as the need to ensure a high quality of expertise in graduate training for competitiveness in any job market. With regard to assessing the placement records of graduate students, Councillors suggested that departments may provide the best source of granular data on alumni, particularly because data mining software may not catch international job placements. Councillors also emphasized that the mission of PhD education cannot be solely defined by training for existing job markets. Rather, PhD education crucially reorganizes knowledge and can therefore participate in shaping futures for knowledge in the world.

4. Dean Rowe discussed the charge for the **Subcommittee on Undergraduate Education** which will advise the dean on academic policy concerning the undergraduate curriculum in KSAS, including the creation of new curricular initiatives and on policies regarding the academic experience of undergraduates. The subcommittee will consult as well on matters
of mentoring, best teaching practices, student governance, climate, and student affairs. In the first two years of its formation, the subcommittee will focus especially on the future of the undergraduate curriculum and how best it can provide rigorous and innovative programs of study for undergraduates. Councillors suggested that this subcommittee also include a graduate student in its composition since graduate students are often involved with undergraduate education as teaching assistants or instructors.

5. Dean Celenza thanked everyone for their feedback, stating that the subcommittee charges would be revised accordingly and circulated via email with a call for self-nominations.

The meeting was adjourned at 5:00PM